



Flying the tasking order ...

... in the air, and underground.



SAND SCRIPT
 EXPEDITIONARY EDITION
 Vol. 7, No. 29 ● 380th Air Expeditionary Wing ● July 18, 2008



On the cover

SSgt Jason Huighe, 380th Expeditionary Security Forces Squadron, inspects the undercarriage of a vehicle at the Vehicle Search Area Recently. Courtesy photo.

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Submit stories and photos to 380aew.pa@adab.afcent.af.mil. The SAND SCRIPT staff reserves the right to edit all submissions for content, policy and style.



photo by TSgt Christopher A. Campbell

I'll drink to that

SSgt Nicole McBride, 380th Medical Group Bioenvironmental, checks water supplies for chemical agents recently.

Perspective

What's your legacy?

by Maj Mark T. Horner
380th Expeditionary Force Support Squadron Commander

It's been nine years since I first passed through the place we now call home - the 380th Air Expeditionary Wing.

Back then, every function was operated out of a tent or trailer, and morale stayed high with the famous recreation tent containing ping-pong and foosball tables, and a few large-screen TVs.

The unit was different, but the mission was just as critical to U.S. Air Forces Central as are our operations today.

We've come a long way since then - hardened living quarters, a phenomenal dining facility, paved roads, movies on demand, wireless internet, superior force protection that allows us to rest easy every night, the establishment of various professional organizations, and an extremely expanded mission to name just a few. These changes and improvements to the mission, infrastructure, and quality of life didn't happen in one rotation, they were built 120 days at a time by those who took ownership of their office, duty section, flight, etc., and made it their own.

What will be your legacy to the 380th?

Everyone can make a lasting contribution to the wing, and you don't need to be an engineer or build buildings to do so.

To start, the 380 AEW Commander's Intent letter is a must read document. It provides a clear road-map that defines which areas to focus on for improvement that will positively impact the mission: flying the tasking order, managing the AEF transition, and maintaining good order and discipline.

Without each and every person doing their job, we would be unable to fly the tasking order every day. Each of us provides a critical function needed to get aircraft and crews in the air and for those aircraft to function properly once airborne. We must continually look for smarter and safer ways to get the mission accomplished. We've made a difference when we implemented better ways to accomplish our jobs or eliminate unsafe conditions that could jeopardize current or future missions.

Can you manage the AEF transition? Will your replacement be able to quickly get up to speed with the tools and continuity you've provided, or will they start from scratch and spend their rotation achieving the level of proficiency you've gained during your tour? Each rotation built on the experience of its predecessor and made it better; their contributions made the 380th what it is today. Make a concerted effort to provide your AEF replacement with the benefit of your experiences through continuity, checklists, and after action reports. Your contributions will ensure there is no mission degradation through the AEF transition, and help the 380th become stronger each rotation.

Community Standards matter and are at the heart of maintaining good order and discipline. Following and enforcing these standards sustain our level of combat effectiveness by preventing loss of equipment and injuries to our fellow Airmen. Each community standard, such as saluting in PT gear to exercise situational awareness, is very important to our mental and physical well-being and combat readiness. Your adherence to and enforcement of Community Standards strengthens the 380 AEW by ensuring we maintain a disciplined combat ready force.

So how will the wing look in another nine years? That's up to you. Your contributions today will shape our future. Take this responsibility seriously, as did those who have come before us to make the 380 AEW the proud war-fighting wing it is today, one rotation at a time.

Action Line

► If you have a question or comment you would like to direct to the wing commander, send an e-mail with subject line "Commander's Forum" to: 380aew.pa@adab.afcent.af.mil. The commander will provide a response by e-mail for most issues; however, Public Affairs may consolidate duplicate questions and print the responses in a future issue of the Sand Script. People are encouraged to work issues through their chain of command prior to using the forum.

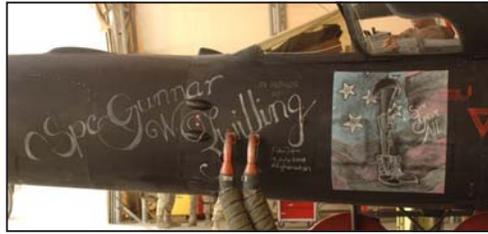
The Airman's Creed

*I am an American Airman.
I am a Warrior.
I have answered my Nation's call.*

*I am an American Airman.
My mission is to Fly, Fight, and Win.
I am faithful to a Proud Heritage,
A Tradition of Honor,
And a Legacy of Valor.*

*I am an American Airman.
Guardian of Freedom and Justice,
My Nation's Sword and Shield,
Its Sentry and Avenger.
I defend my Country with my Life.*

*I am an American Airman.
Wingman, Leader, Warrior.
I will never leave an Airman behind,
I will never falter,
And I will not fail.*



Brothers in arms

A1C Alex Zwilling, 99th Expeditionary Reconnaissance Squadron, received support from fellow Airmen Monday, following the death of his brother, who died while supporting an operation in Afghanistan on Sunday. A U-2 Dragon Lady was decorated with Airman Zwilling's brother's unit insignia and other artwork which paid tribute to his fallen brother's sacrifice. Airman Zwilling then assisted in launching the U-2 on a mission flown by Capt Mark Graziano.



photos by SrA Ross M. Tweten

380th Community Standards receives updates, revisions

by 1st Lt Michael Frye
380th Air Expeditionary Wing Chief of Public Affairs

A little more than a year ago, the 380th Air Expeditionary Wing's Community Standards were borne from the consolidation of dozens of wing policy letters addressing behavior, appearance, and privileges.

According to CMSgt Kevin Slater, 380 AEW Command Chief Master Sergeant, this single-source document and its easy accessibility immediately improved our Airmen's knowledge of leadership expectations.

Recently, the 380th conducted a thorough review of its Community Standards, soliciting feedback from a wide range of members from the wing. Feedback was gathered from groups and squadrons, as well as the Airmen's Council, 5/6, Top 3, First Sergeant's Council, Chiefs' Group, and Company Grade Officer's Council. Over 40 pages of ideas were received. These were compiled and sorted to come up with the hot items to address.

"Our goal was to ensure our Community Standards continued to meet our needs as we fly the tasking order every day, manage the transition during AEF rotations, and maintain good order and discipline, with each expectation written to be clearly understood and clearly explained," said Chief Slater. "General Polumbo and I have always told people we appreciate when they ask why or how come, because it forces us to explain why or how come we do what we do. If we can explain it, we've got a willing participant on board. If we can't explain it, then we take that as a clue to look at how that expectation is worded, or look at the expectation altogether."

Chief Slater believes he would be hard pressed to come up with anything that was made more stringent. And adds

that some things that were addressed may seem like small things, but these are the things that add up.

Airmen now have the option of removing their blouse when driving between the phantom complex and the flightline. Physical Training gear pants are no longer required to drive to the flightline complex or the host nation sports complex.

Although several responses regarded shirts being tucked in and the wear of sandals in civilian clothing, the standard couldn't be changed because this was set by U.S. Air Forces Central.

"AFCENT sets certain standards, individual units cannot override those standards, but can add to those standards," said Chief Slater.

According to the Chief, Airmen may be concerned about standing out in public because our shirts are tucked in.

"It's also possible if we stand out in malls it's because we spend a lot of time there, maybe too much time, and maybe too often" said Chief Slater. "And when we go to the malls, we tend to go in large groups. Perhaps going with one or two people or changing when and how often we go to the malls would help us to stand out less."

Additional rules addressed in the new Community Standards pertain to the headgear options available when wearing PT gear, saluting in PT gear, and the ability to now make morale calls from dorm rooms. Civilian clothes can also be worn while attending the birthday meal each month.

"The bottom line is we've always worked hard to ensure there's a reason for every expectation, our Airmen are aware of every expectation, and the entire community abides by every expectation."

The new Community Standards can be found on the 380 AEW Intranet Web site, or each day in the Daily Bulletin.



1,000 Flight Hours

Above: Maj Mikko LaValley, 99th Expeditionary Reconnaissance Squadron, completes a successful U-2 Dragon Lady mission recently, giving him more than 1,000 flight hours.



Left: Staff Sgt Steven Mayo, 99th ERS, checks Maj LaValley's flight suit for leaks and proper pressurization before his milestone flight.

photos by TSgt Christopher A. Campbell



Brigadier General Harry D. Polumbo
380th AEW/CC
APO, AE 09853

Dear General Polumbo,

Thank you for the support that you provided to my staff during the Friends of Iraq Conference. Your efforts helped ensure the success of this important conference, in which over 220 attendees from 47 countries, international organizations, and businesses gathered to learn about the current situation and opportunities in Iraq and to discuss new ways to assist Iraq in becoming a peaceful and more prosperous nation.

Your Airmen served as airport greeters and drivers and were instrumental in ensuring that the attending dignitaries were promptly transported to their destinations. I was especially impressed by the prompt support provided to the no-notice, diverted aircraft that was transporting the main body of attendees from Multi-National Force-Iraq and the US Mission-Iraq during the early hours of 18 June. You obviously lead a team of can-do, mission-oriented Airmen, and I appreciate the stellar support we received from them.

Sincerely,

David H. Petraeus
General, US Army
Commanding

Thanks!

Hazard Review Board Team lauds 380 AEW

by Lt Col Jon Dawson

380th Air Expeditionary Wing Chief of Safety

From July 4-7, an eight-man Hazard Review Board Team from the Combined Air and Space Operations Center visited the 380th Air Expeditionary Wing.

Their mission, "Evaluate risk to successful, mishap free operation of aircraft on and above the surface of the 380AEW."

This agenda included visits to airfield management, tower, Air Traffic Control, communications, Civil Engineers, flying squadrons, maintenance, munitions storage areas, Air Terminal Operations Center, POL, living areas, and safety typical areas like ground and weapons.

These visits were mandated by the Lt Gen Gary North, U.S. Air Forces Central Commander. The team visits every base in the AOR each year and provides an assessment, not an inspection. It's a macro view of all base operations with the goal of providing realistic recommendations to further reduce and mitigate risk, balancing mission requirements against time, money, and host-nation sensitivities.

The team included specialists in ground/weapons/flight safety, maintenance, communications, civil engineering, and aerial/port operations. They spent the majority of three days reviewing all of the 380th's operations and had contact with

numerous Airmen across the base. Almost every recommendation they made for improvement our 380 AEW Environmental, Safety, and Occupational Health Council had already highlighted. They were very impressed with the professionalism and motivation of all 380th's Airmen. During their out-brief the HRB Team took the time to mention several "Performers of Note."

- ▶ 380 AEW/EMXS Aerospace Ground Equipment Support Section
- ▶ Hazardous Waste Collection Site
- ▶ TSgt Ashley Glover and SrA David Harris
- ▶ "Shop best seen to date in AOR"
- ▶ 380AEW/SE
- ▶ Listed as extremely proactive with aggressive programs
- ▶ Safety Risk Assessment Program "Benchmarked" in AOR
- ▶ 380AEW/ELRS ATOC
- ▶ Actively engaged and mitigated risks throughout AEF cycle
- ▶ Capt Michael Irwin, 380 ELRS/LGRFI
- ▶ Numerous, work-arounds eliminated; clear culture of excellence
- ▶ TSgt Jerry Couch, 380 ELRS/LGRFI
- ▶ Outstanding work on eliminating risks to vital fuel pipeline
- ▶ TSgt Kenon Rusnak, 380 ECS/SCOIS
- ▶ Outstanding overall support before and during entire visit.



photos by TSgt Christopher A. Campbell

Patriot Battery

Army Specialist Robert Laigaie (Above) and PFC Jeremy Turney, both of Bravo Battery 5-52nd detachment, conduct post operations maintenance check procedures on equipment recently. The Patriot Battery "care-taking" Unit's job is to ensure their equipment is operational at a moment's notice.





Eagles down Chiefs in softball action

CMSgt Kevin Slater, 380th Air Expeditionary Wing Command Chief Master Sergeant, connects with the ball during the Eagles vs. Chiefs softball game. Congratulations to the Eagles for defeating the Chiefs by a score of 13-9.

photo by 1st Lt Michael Frye



photos by TSgt Christopher A. Campbell

Comedy Squad

From left: Comedians Guillermo Rodriguez, Christopher Zapatier, and Deborah Lockhart, brought some laughs to the 380th Air Expeditionary Wing Monday.

380th Summer Olympics

First place/gold medal winners:

► **Bench Press:**
 150-Under: SSgt George Wild (EOG), 151-180: SrA Andre Jackson (EMSG), 181-210: MSgt Lawrence Edwards (EMXG), 211-245: SrA Jose Carrillo (EMXG)

► **Table Tennis:**
 SSgt Jason Manko (EMSG)

► **Track:**
 Men 100M: SSgt Herman Jones (EOG), Women 100M: SSgt Anastasia Christie (EOG), 4x400 Relay: Capt Andrew Cawood, SSgt Carlos Boglin, SSgt Chris Sutton, and A1C Thomas Harvey (EMSG)

► **Soccer:**
 Capt Jeremy Lee, Capt Andrew Cawood, Capt Ray Orr, and SSgt Joseph Alvarado (EMSG)

► **Triathlon:**
 SSgt Aaron Piazza (EMSG)

► **Volleyball:**
 1st Lt David Kelley, SrA Bradley Hartman, and A1C Bradley Konz, (EOG)

► **Aquatics:**
 Men 50M: A1C Lincoln Crunk (EMSG)
 Women 50M: SrA Melanie Levitz (EMSG)

4x50 Relay: SSgt Aaron Piazza, SSgt Mayan Fierro, SrA Eric Sylvester, and SrA Randy Golleher (EMSG)

► **Basketball:**
 SMSgt Curtis Palmer, SSgt Andre Denson, SSgt Jason Manko, SrA Phillip Hawthorne, A1C Ryan Pratcher, and A1C Kenneth Torbron (EMSG) (EOG) (EMDG)



photos by TSgt Christopher A. Campbell

