

380th Air Expeditionary Wing welcomes new commander



 **SAND SCRIPT**
EXPEDITIONARY EDITION
Vol. 7, No. 25 ● 380th Air Expeditionary Wing ● June 20, 2008



On the cover

Brig Gen H.D. Polumbo, 380th Air Expeditionary Wing Commander, receives the wing guidon from Lt Gen Gary North, Ninth Air Force and U.S. Air Forces Central Commander, during the wing change of command ceremony Monday. Photo by A1C Kelly LeGuillon.

Table of Contents

Perspective 2
 News 3
 News 4
 News 5
 Warrior of the Week 6
 Caption Contest 7



Brig Gen H.D. Polumbo
380th Air Expeditionary Wing
Commander

Capt Martin Gerst
Chief of Public Affairs

SrA Ross M. Tweten
Editor

A1C Kelly LeGuillon
Photographer

Contents of the SAND SCRIPT are not necessarily the official views of, nor endorsed by, the U.S. Government, the Department of Defense or the Department of the Air Force. Editorial content is edited, prepared and provided by the 380th Air Expeditionary Wing Public Affairs Office.

Submit stories and photos to 380aew.pa@adab.afcent.af.mil. The SAND SCRIPT staff reserves the right to edit all submissions for content, policy and style.



photo by A1C Kelly LeGuillon

One team, one fight!

Brig Gen H.D. Polumbo, 380th Air Expeditionary Wing Commander, speaks during a commander's call at Hangar 3 Tuesday.

Action Line

► If you have a question or comment you would like to direct to the wing commander, send an e-mail with subject line "Commander's Forum" to: 380aew.pa@adab.afcent.af.mil. The commander will provide a response by e-mail for most issues; however, Public Affairs may consolidate duplicate questions and print the responses in a future issue of the Sand Script. People are encouraged to work issues through their chain of command prior to using the forum.

The Airman's Creed

*I am an American Airman.
I am a Warrior.
I have answered my Nation's call.*

*I am an American Airman.
My mission is to Fly, Fight, and Win.
I am faithful to a Proud Heritage,
A Tradition of Honor,
And a Legacy of Valor.*

*I am an American Airman.
Guardian of Freedom and Justice,
My Nation's Sword and Shield,
Its Sentry and Avenger.
I defend my Country with my Life.*

*I am an American Airman.
Wingman, Leader, Warrior.
I will never leave an Airman behind,
I will never falter,
And I will not fail.*

Perspective

We're not in Kansas anymore

by SMSgt Arris Hill
380th Expeditionary Security Forces Squadron

We've all stepped off the plane accompanied by a familiar cast only to realize our setting has changed. Long gone are the breathtaking sites of the northeast and the endless wheat fields of the midwest. We're not in Kansas anymore!

Our new destination requires that we depart from the proverbial Yellow Brick Road and venture into the terra incognita we now call home. As we step into the unknown, let's keep in mind that our first steps are always the hardest. Fortunately, a path of mutual cooperation and friendship was put in place many years ago by intrepid Airmen and our host-nation counterparts.

We have the privilege to be hosted by a country that appreciates our presence, and is as intrigued by our culture and mannerisms as we are of theirs. All of my interactions with my host nation counterpart have been underscored by a spirit of cooperation. Their professional enthusiasm is also accompanied with warm hospitality. Many meetings begin with a cup of tea and conversations sprinkled with vignettes of family and close friends. It's amazing what can be accomplished once rapport is established.

The possibilities of what can be accomplished with our host nation's cooperation are endless. You'll never know the extent of their willingness to help until you reach out and meet your host-nation counterpart. Goals you thought were unachievable or tasks you believed too complicated become less daunting when you tap into the energy from our hosts. You may be surprised what you can accomplish with local support.

Perhaps you've concluded that your opportunity to experience the culture hinges on your duty position being aligned with a host nation counterpart. This isn't the case at all. Actually, many opportunities exist for cultural enrichment. They range from sponsored trips to our very own library resources. All it takes is an appetite for new experiences and a time investment.

So, instead of quixotically clicking your heels and saying "there's no place like home," why not shoot an azimuth toward increased knowledge and understanding.

Let's explore the unknown, establish a solid rapport with our gracious hosts and focus on the intangibles that are germane to all cultures. After all, isn't learning different cultures one of the benefits of serving our Air Force in a deployed environment?

"We have the privilege to be hosted by a country that appreciates our presence, and is as intrigued by our culture and mannerisms as we are of theirs."

**- SMSgt Arris Hill,
380 ESFS**

380th Air Expeditionary Wing welcomes new commander

by SrA Ross M. Tweten

380th Air Expeditionary Wing Public Affairs

Monday, Brig Gen H.D. Polumbo assumed command of the 380th Air Expeditionary Wing.

Officiating the change of command ceremony was Lt Gen Gary L. North, Ninth Air Force and U.S. Air Forces Central Commander.

During the ceremony, General North addressed the welcoming of a new commander, the wing's accomplishments, and his expectations for the 380th's new leadership and its continuing mission.

"Some of you were here two years ago, some of you were here last year, and many of you will be here in the years to follow," he said. "So, the accomplishments are your accomplishments. The accomplishments of the wing rest squarely on the shoulders of incredible warrior Airmen. Countless are alive today because of this wing's accomplishments."

The General stressed that leadership is what makes accomplishments possible. Speaking to General Polumbo, General North addressed the year to come, and his expectations.

"It will not be a dog-day year, but you will be very busy," he said. "You will form the genesis of this wing to take it to the next plane as we continue the fight in the war on terror, and certainly as we continue our relationship with our host and the country team. You will drive to ensure that we can establish the stability and security of Iraq and Afghanistan.

"You will learn from [General Polumbo] and he will learn from you," he said to the crowd. "The mission of the wing will continue. You will infuse the warrior ethos. Many of our warriors have been here time and time again. Some 30 percent are on their first combat rotation. So, the very simple words of 'Fly, Fight, and Win' is what our Air Force is all about."

General North also spoke on General Polumbo's career, his ability to lead, and his accomplishments.

"He has time in fighters, he has time in ISR, he has staff time, he understands the U-2, he understands refueling, he understands command and control, and he certainly understands relationships," said the General. "Most importantly, he is soon to be a three-time wing commander, and that brings an incredible command experience."

General North finished with a quote from John F. Kennedy.

"In the long history of the world, only a few generations have been granted the role of defending freedom in its hour of maximum danger. I do

not shrink from this responsibility, I welcome it," cited the General. "No one understands this better than you, he said. We do not shrink from the task. We cannot shrink from the task. And while we're here today to change command, the command of the wing remains steady, allowing you, the Airmen of the wing, to continue to do your mission every day."

With his first words to the wing, General Polumbo reiterated the 380th's mission statement: The wing conducts combat operations directed by the President of the United States in support of operations Enduring Freedom, Iraqi Freedom, and Combined Joint Task Force

Horn of Africa. We employ four aircraft, conducting combat missions in joint and combined air operations with Army, Navy, Marine Corps and coalition forces.

"Airmen, we can never forget what we're here for," said General Polumbo. "Our country, our president, our leadership expects a great deal from us, and places a great deal of trust in each of us. And all our leaders expect us to exemplify the core values of our United States Air Force each and every day we come to work. Pay attention to detail in everything you do every day."

General Polumbo spoke on the wing's credo of "One Team, One Fight."

"We need to remember we're all on the same team, whether we're from the Guard or Reserve, civilian or contractors," he said. "We're all fighting together with our coalition friends and allies against a common enemy. And each of us comes from different backgrounds. So it's 'One Team, One Fight,' but I also add multiple cultures."

The General stressed that we're guests of our host country and the importance of taking advantage of their culture.

"Something that I take very seriously as a new person in a country is to take advantage of the new cultures, the new experiences, the great

people that I meet, and the great experiences that I'll have as I get to know all the great people of our host nation. And I ask each and every one of you to do the same thing.

"Simply stated, our mission assigned by General North is to fly the tasking order every day, to manage the AEF transition every time, and to maintain good order and discipline all the time. If we do that, we'll be successful. I paused for a second, as I passed by the circle of honor this morning, and remembered why we're here today, and remembered the men and women who lost their lives in terrorist attacks around the world. I look forward to getting the mission done side-by-side with each and every one of you in the days and weeks to come."

"Airmen, we can never forget what we're here for. Our country, our president, our leadership expects a great deal from us, and places a great deal of trust in each of us."

**- Brig Gen H.D. Polumbo,
380 AEW Commander**



photo by A1C Kelly LeGuillon

Brig Gen H.D. Polumbo, 380th Air Expeditionary Wing Commander, speaks with a servicemember of the host nation.



photo by A1C Kelly LeGuillon

Brig Gen H.D. Polumbo, 380th Air Expeditionary Wing Commander, speaks during the wing change of command ceremony Monday.

One Team, One Fight, Multiple Cultures

380 Air Expeditionary Wing Commander's Intent

Mission

Fly the Tasking Order - Every Day
Manage the AEF Transition - Every Time
Good Order and Discipline - All the Time

Objectives

Zero Flying - Zero Ground Mishaps
Minimum Scheduling Turbulence During AEF Transition
Zero Alcohol-related Incidents
Zero International Incidents
Increased Cultural Awareness

Key Tasks

Safe, Standardized Operations Day and Night, 365 - 24/7
Smooth AEF Reception and Orientation
Efficient Handovers Between Squadron Leadership and Supervision
Quick, Efficient Redeployment of 380 AEW personnel
Care For and Recognize Our People for High Quality Work
Swift and Fair Discipline When Required

Communications

Quick and Efficient Daily and Weekly Wing Meetings
Open Door Policy for Supervisors and Commanders
Wing CC Will Be Out-N-About ... Get Used To the Feedback
Flatten the Organization - Embrace Today's New Ways of Communicating

Issues

Active Duty, AFRC & ANG Cultures and Concerns - Transparent Manning
Expectation is 1 Standard of Decorum & Conduct - Across the Base/All the Time
Enduring vs. Temporary Base Operations Determined By 9AETF/CC
Force Protection Standardization Throughout The Base
Off Base Travels, Passes and Wingman Program Followed All the Time



photos by A1C Kelly LeGuillon

Snack and chat

Lt Gen Gary North, Ninth Air Force and U.S. Air Forces Central Commander, visits Roy's Diner (above), and CMSgt Scott Dearduff, USAFCENT Command Chief Master Sergeant, visits with Airmen at a gate during their visit for the 380th Air Expeditionary Wing change of command ceremony.



courtesy photo

Confined Space Training

Airmen from the 380th Expeditionary Civil Engineer Squadron Fire Protection Flight conduct confined space training recently.

Who are those guys?

by Cadet First Class Nicole Ramstein

As you've walked to the Oasis for a hot meal, or to the Chapman's Activity Center for some net surfing, you might have run into a group of 12 Airman Basics heading in the same direction. It might surprise you, but this "gang" of 12 are not Airman Basics, but are actually rising first class cadets from the Air Force Academy.

The 12 of us arrived at the base on June 6 as part of a relatively new summer program at the Academy. Each summer cadets participate in a program called Operation Air Force (Ops) and are sent to various bases to be a part of active duty responsibilities for about three weeks. Started in 2005 as a subdivision to normal Ops, Deployed Ops is only for rising seniors and gives 100 cadets each summer the chance to see operations in the active duty Air Force that directly affect the ongoing Global War on Terror. The 100 cadets are split into two groups of fifty, and sent for half the summer to one of three undisclosed bases in Southwest Asia. Once at

our assigned bases, we are typically assigned to a company grade officer in our chosen Air Force specialty, and given a chance to learn more about the job we will be performing after graduation next May.

Of the 12 of us here at the 380th Air Expeditionary Wing, eleven have pilot slots and I am the only one going in to civil engineering. Throughout our three week tour, we have had the opportunity to work with security forces, civil engineering, intel, public affairs, maintenance, and all of the air crews. We even got the opportunity to see part of the training that takes place with the host nation pilots and fly in a couple of their simulators.

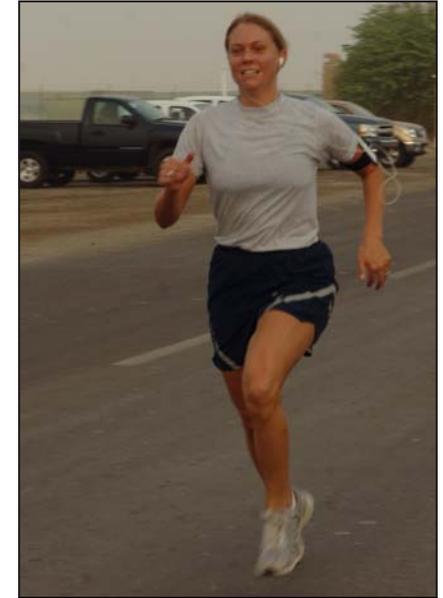
On behalf of the 12 of us, I would like to take this opportunity to thank all of the personnel who have taken time out of their busy schedules to show us their jobs and give us some of their insight for what makes a good leader. We appreciate the opportunity we've had to work with you and look forward to working with some of you again in the not-so-distant future.



photo by A1C Kelly LeGuillon

Order up

Airmen place their orders for their birthday meal in the Levitow Room Tuesday.



photos by A1C Kelly LeGuillon

Father's Day 5K

Congratulations to Capt Jeremy Tipton, 12th Expeditionary Reconnaissance Squadron, for taking first place in the Father's Day 5K men's division, and Lt Col Jessica MacDonald, 380th Expeditionary Services Squadron Commander, for taking first place in the women's division.



photo by A1C Kelly LeGuillon

Bench building

Airmen volunteer to build picnic tables to be placed around the base Tuesday.



photo by A1C Kelly LeGuillon

Bazaar

Airmen browse items offered at the bazaar Sunday.

Warrior of the Week

TSgt Merl Tilley



photo by A1C Kelly LeGuillon

380th Expeditionary Security Forces Squadron

Duty title: Kennel Master

Home Unit: Whiteman Air Force Base, Mo.

Hobbies: Riding my Harley Davidson, baseball, and playing acoustic guitar

Most fulfilling part of my job: Knowing what the Military Working Dogs and their handlers are capable of while seeing them go above and beyond each and every day.

Supervisor's Comments: Sergeant Tilley arrived at the 380th and hit the ground running. He has honed new K-9 Handlers into a formidable Global War on Terror fighting team, and improved the capabilities of the entire K-9 section. With a weekly average of 1,430 vehicles searched and 63 Random Anti-terrorism Measures completed, his superb management of the Military Working Dog kennels is unmatched.

Community Standards Tip of the Week

Taps:

As a sign of respect for fallen comrades throughout the AOR, all military personnel should stand, come to the position of parade rest, and remain silent upon the first note of taps. All civilian and contract personnel are requested to stand and remain silent.





Winner

“The Air Force replaces its traditional military precision drill with a modern dance routine to attract new recruits.”

-SrA Alex Hooper

380th Expeditionary Civil Engineer Squadron

Other submissions:

“You put your left foot in, you take your left foot out. You put your left foot in, and you shake it all about.”

MSgt Jeffrey Peterson, 380th Expeditionary Operations Support Squadron

“Walk it out ... 380th style.”

Capt Andrew Cawood, 380th Expeditionary Contracting Squadron

Caption Contest

Send your caption to
380aew.pa@adab.afcent.af.mil
by 1700 Thursday.

Captions should be in good taste and no more than 25 words. The winning caption is published in next week's Sand Script.

